



FPL Group is a leading clean energy company.

- Our 2009 revenues totaled more than \$15 billion.
- We operate nearly 43,000 megawatts of generating capacity.
- We have more than 15,000 employees in 27 states and Canada.

We have two principal subsidiaries.

- NextEra Energy Resources is the largest generator in North America of renewable energy from the wind and sun.
- Florida Power & Light Company serves approximately 4.5 million customer accounts in Florida and is one of the largest rate-regulated electric utilities in the country.

FPL Group also operates the third largest nuclear power generation fleet in the United States.

- We have eight nuclear units at five plant sites in Florida, Hew Hampshire, Iowa and Wisconsin.
- These facilities generate more than 5,900 megawatts of emissions-free electricity, enough to supply the needs of more than 1.3 million households.

FPL Group has one of the nation's cleanest generation fleets.

- Clean natural gas, nuclear, wind and other renewable resources accounted for more than 90 percent of the company's electricity output in 2008, compared with 50 percent for the industry as a whole.
- Our 2008 carbon dioxide emission rate of 779 lbs/MWh was much better than the most recently available industry average of 1,310 lbs/MWh.
- In fact, if every utility were as clean as FPL Group, CO2 emissions from the electric power sector would be reduced by 49 percent and total U.S. carbon emissions would be reduced by 20 percent – the equivalent of removing 209 million cars, or roughly 80 percent of all vehicles, from U.S. roadways.

NextEra Energy Resources in the leading renewable energy company in North America.

- We are No. 1 in wind energy in North America. In 2009, we added approximately 1,170 megawatts of capacity to our industry-leading wind energy portfolio.
- In all, we now own 7,540 net megawatts of wind capacity in 17 states and Canada.
- To date, NextEra Energy Resources has invested approximately \$11 billion in its wind business.

- We operate the largest solar energy power plants in the world, the Solar Electric Generating Systems (SEGS) in California's Mojave Desert. The size of 1,650 football fields, SEGS has 936,000 mirrors and 97,000 tubes and generates enough power during peak production to serve 230,000 homes.
- We are a leading producer of hydropower in the Northeast with 81 units on several river basins in central and southern Maine.

Florida Power & Light, one of the largest U.S. electric utilities, provides its customers with affordable, reliable and clean energy solutions.

- FPL generates power from 16 power plants and carries it by way of more than 73,000 miles of power lines to approximately 4.5 million homes and businesses in about half the state of Florida.
- Our wide range of tools and incentives help our customers manage their energy usage and save money, giving us the No. 1 customer energy efficiency program in the United States. This program has avoided the need to build 12 power plants since 1981.
- FPL's typical bill is the lowest out of 54 utilities in Florida and below the national average.
- Our reliability is among the industry's best. FPL customers from 2004 through 2008 benefited from the most overall reliable service in the state. In 2009, FPL delivered 99.98 percent service reliability, which is 47 percent better than the national average.
- Overall, FPL's fossil fuel power plant fleet reached a record level of efficiency in 2009. FPL's investments since 2002 in cleaner, more efficient technology avoided approximately 4.9 million tons of carbon dioxide emissions in 2009 while saving customers an estimated \$440 million in fuel costs.
- In October 2009, we commissioned the DeSoto Next Generation Solar Energy Center, the largest solar photovoltaic power plant in the United States. Construction is also underway on FPL's Martin and Space Coast Next Generation Solar Energy Centers, which are slated to open this year.

FPL Group has been a leader in advocating for prompt action to address climate change.

- In June 2008, Chairman and CEO Lew Hay spoke at the Florida Summit on Global Climate Change in Miami. "Every day we delay," he said, "another 18 million tons of CO2 are released into the atmosphere. And with every year of inaction, the carbon reductions needed to deal successfully with climate change become larger and harder to achieve."
- In February 2009, Mr. Hay told a meeting of the National Association of Regulatory Utility Commissioners in Washington, D.C., that "Carbon emissions impose huge costs on society – costs that the emitters don't bear. To use a phrase you don't normally hear from a power company CEO, we must 'make polluters pay.' Only when carbon carries a price equal to its cost to society as a whole will we have a level playing field among all forms of electricity generation."
- In a joint op-ed article, Mr. Hay and Mr. Fred Krupp, president of the Environmental Defense Fund, wrote recently that "enacting legislation to cap and price carbon is the equivalent of buying an insurance policy against the worst effects of climate change, such as more intense hurricanes and droughts. The insurance won't be completely free, but the costs will be worth

it if we can ensure that our children and grandchildren inherit a habitable world. It's time for the country to take meaningful action."

FPL Group is committed to a culture of safety, health and wellness, continuous improvement, and community involvement.

- In 2008 we instituted a ZERO Today! safety vision to achieve a zero injury safety record across our operations. ZERO Today! stresses that safety is everyone's job.
- Since its inception in 1991, our award-winning FPL-WELL program has provided information, motivation and on-site facilities to help employees be as healthy as they can be.
- At FPL Group, quality and continuous improvement are a part of the way we work. We use Six Sigma and other processes to optimize our performance. Our Broadhead Award competition showcases how employee teams have used quality tools to improve business results, and our Quality and Safety Expo provides a chance for employees to share new ideas on the critical topics.
- We improve our communities by supporting local education and environmental programs and by helping customers suffering financial hardships. We support United Way, conduct Home Energy Makeovers, and provide students with opportunity to learn about everything from electrical safety to solar power to sea turtles.